

20 September 2012

**Brickworks Limited** 

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Australian Securities Exchange

Attention: ASX Market Announcements

#### BY ELECTRONIC LODGEMENT

Dear Sir/Madam,

Please find attached a presentation to be made to analysts today regarding Brickworks' financial results for the year ended 31 July 2012, for immediate release to the market.

Yours faithfully,

**BRICKWORKS LIMITED** 

IAIN THOMPSON

**COMPANY SECRETARY** 



# RESULTS FOR THE YEAR ENDED 31 JULY 2012





## **OVERVIEW**

### Mr Robert Millner, Chairman







#### **Presentation Outline**

- Overview
- Results in Detail
- Building Products Results
- Building Products Outlook
- Land & Development
- Investments
- Group Outlook
- Questions



#### **Brickworks Corporate Structure**

# BRICKWORKS

### Building Products Group

- Austral Bricks
- Austral Masonry
- Bristile Roofing
- Austral Precast
- Auswest Timbers

# Land & Development Group

- Property Sales
- Property Trust
- Waste Management

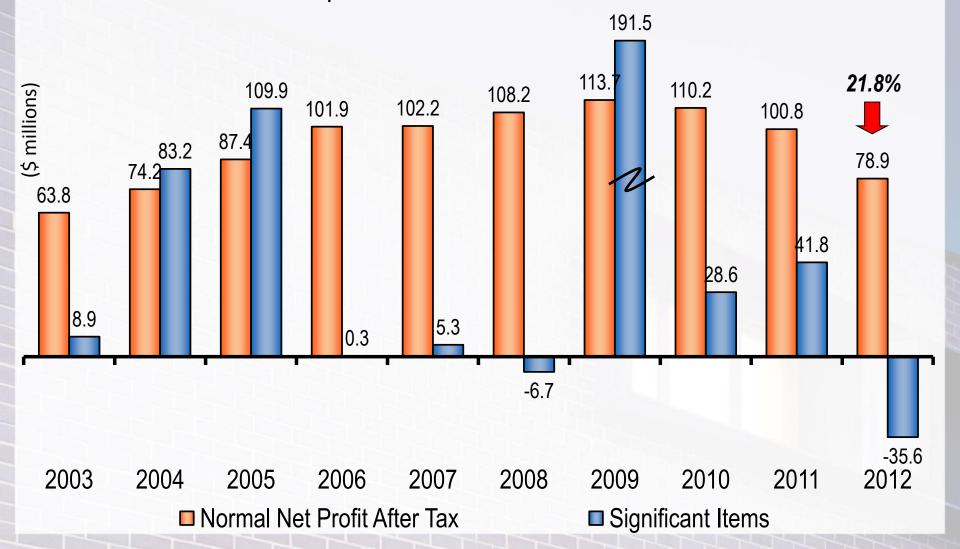
#### Investments

42.72% holding in WHSP



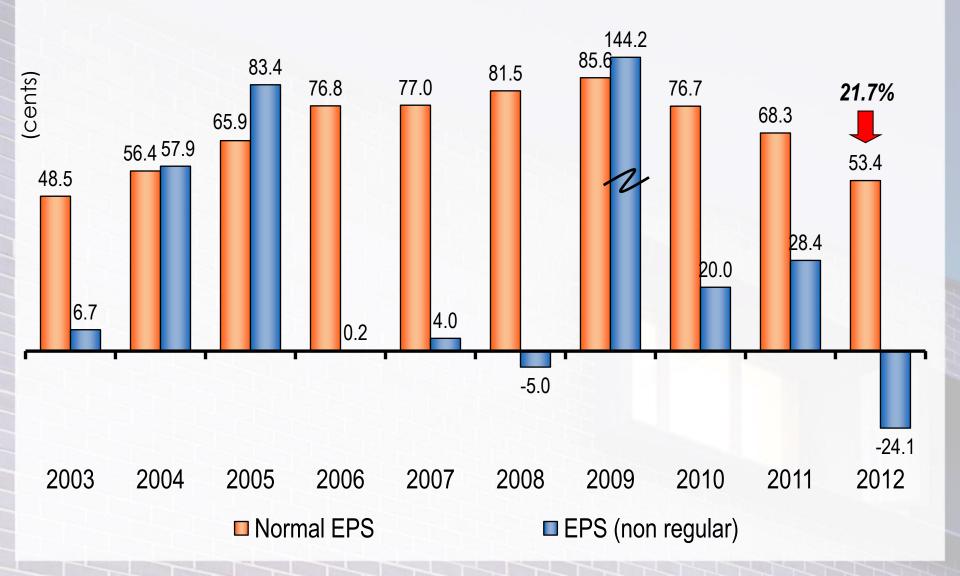
#### **Net Profit After Tax**

- Normal NPAT \$78.9m, down 21.8%
- Headline NPAT \$43.3m, down 69.6%



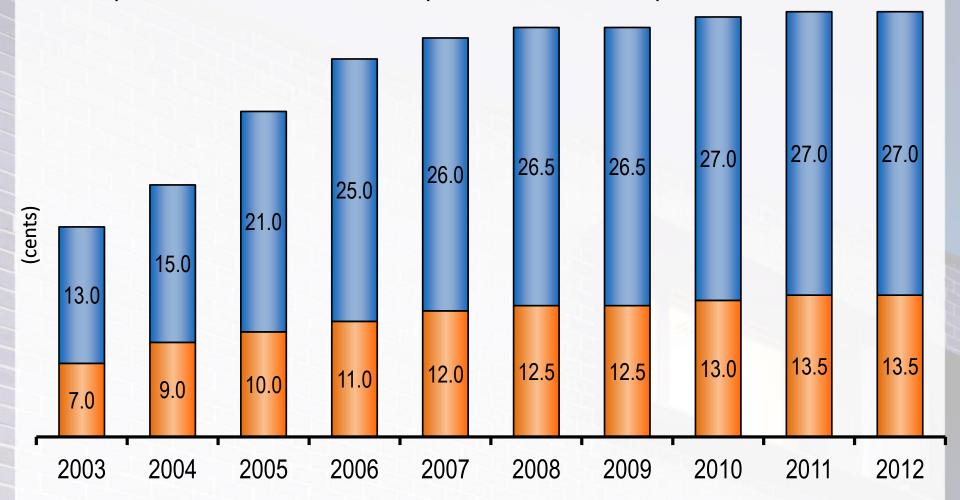
#### **Earnings Per Share**

Normal EPS 53.4 cps, down 21.7%

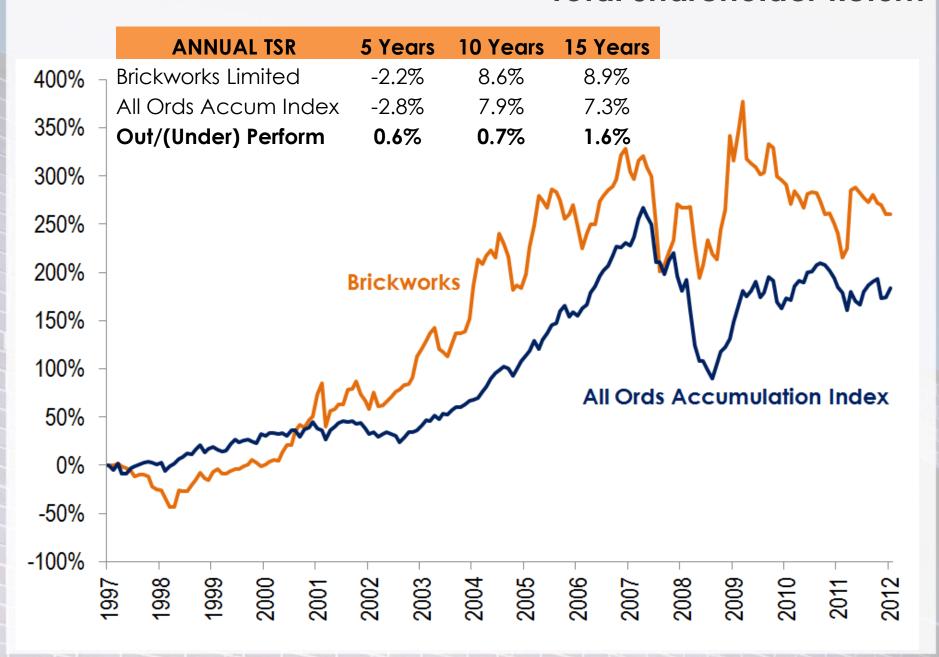


#### Final Fully Franked Dividend

- Final dividend steady at 27.0 cents per share
- Full year dividend steady at 40.5 cents per share



#### **Total Shareholder Return**



#### **RESULTS IN DETAIL**

Mr Lindsay Partridge, Managing Director





## **Financial Snapshot**

	FY 2011	FY 2012	% Change
Building Products EBIT	\$42.0m	\$28.5m	(32.1)
Land and Development EBIT	\$29.2m	\$19.0m	(34.9)
Investments EBIT	\$67.9m	\$67.7m	(0.3)
Total EBIT	\$132.0m	\$108.5m	(17.8)
Interest cost	(\$20.4m)	(\$20.8m)	(2.0)
Mark to market valuation of interest rate swaps	(\$0.8m)	(\$4.4m)	<b>1</b> (450.0)
Income tax	(\$10.1m)	(\$4.4m)	56.4
Net profit after tax (normal)	\$100.8m	\$78.9m	(21.8)
Significant items (after tax)	\$41.8m	(\$35.6m)	<b>1</b> (185.2)
Net profit after tax and sig. items	\$142.6m	\$43.3m	(69.6)

# **Significant Items**

Significant Items	Gross	Tax	Net
Tax adjustment for the carrying value of WHSP	<u>-</u>	\$13.0m	\$13.0m
Significant transactions by WHSP, after tax	\$0.8m	_	\$0.8m
Austral Bricks Victoria restructuring	(\$8.8m)	\$2.6m	(\$6.2m)
Austral Bricks Queensland restructuring	(\$5.2m)	\$1.5m	(\$3.6m)
Austral Bricks Western Australia restructuring	(\$5.5m)	\$1.7m	(\$3.9m)
Other business restructuring costs	(\$2.5m)	\$0.7m	(\$1.7m)
Business acquisition costs	(\$1.9m)	\$0.6m	(\$1.4m)
Corporate project costs	(\$1.3m)	\$0.4m	(\$0.9m)
Goodwill impairment in Building Products	(\$31.6m)		(\$31.6m)
Total	(\$56.1m)	\$20.6m	(\$35.6m)

#### **Goodwill Impairment**

Division	Write-Down
Austral Bricks Western Australia	\$16.9m
Austral Masonry	\$11.2m
Auswest Timbers	\$1.9m
Austral Bricks South Australia	\$1.6m
Total	\$31.6m

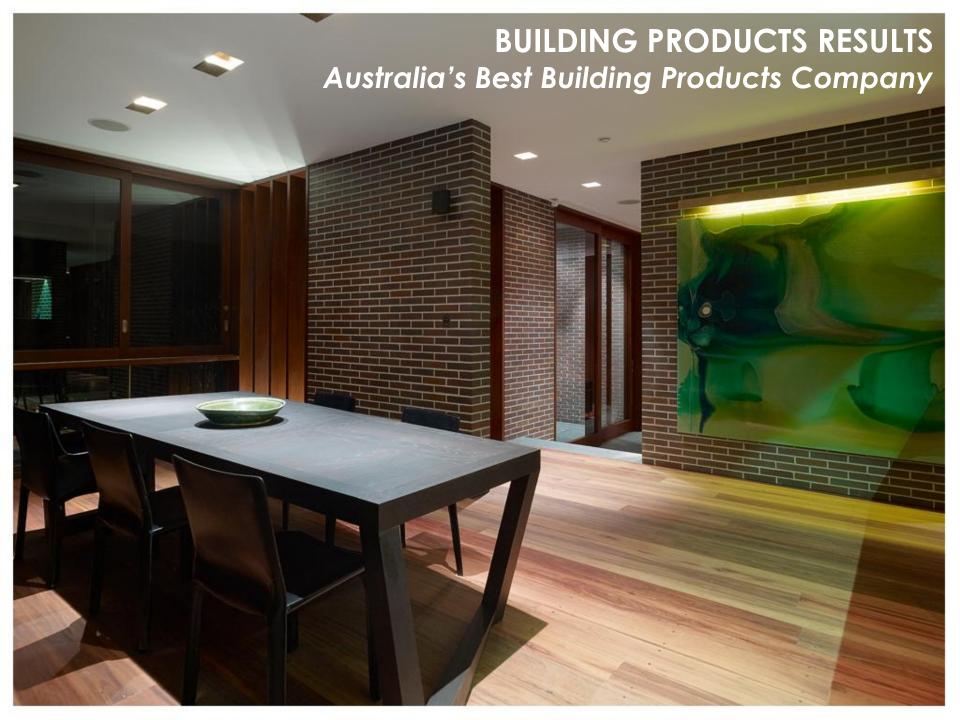
- A detailed bottom up analysis of cash flow forecasts, incorporating conservative management projections has been undertaken
- A non-cash write-down of Goodwill is deemed prudent
- The write-down reflects the current depressed market conditions and the anticipated slow recovery
- Carbon tax impact

## **Key Financial Indicators**

	FY 2011	FY 2012	% Change
Net tangible assets (NTA) per share	\$9.42	\$9.44	0.2
Shareholders' equity	\$1,676m	\$1,663m	(0.8)
Shareholders' equity per share	\$11.36	\$11.27	(0.8)
Return on shareholders equity	8.5%	2.6%	(69.4)
Cash flow from operations	\$89.0m	\$64.5m	(27.5)
Net debt	\$249.4m	\$285.4m	(14.5)
Net debt/capital employed	13.0%	14.7%	(13.1)
Interest cover (normal/annualised)	6.4x	5.2x	(18.8)

# **Capital Expenditure**

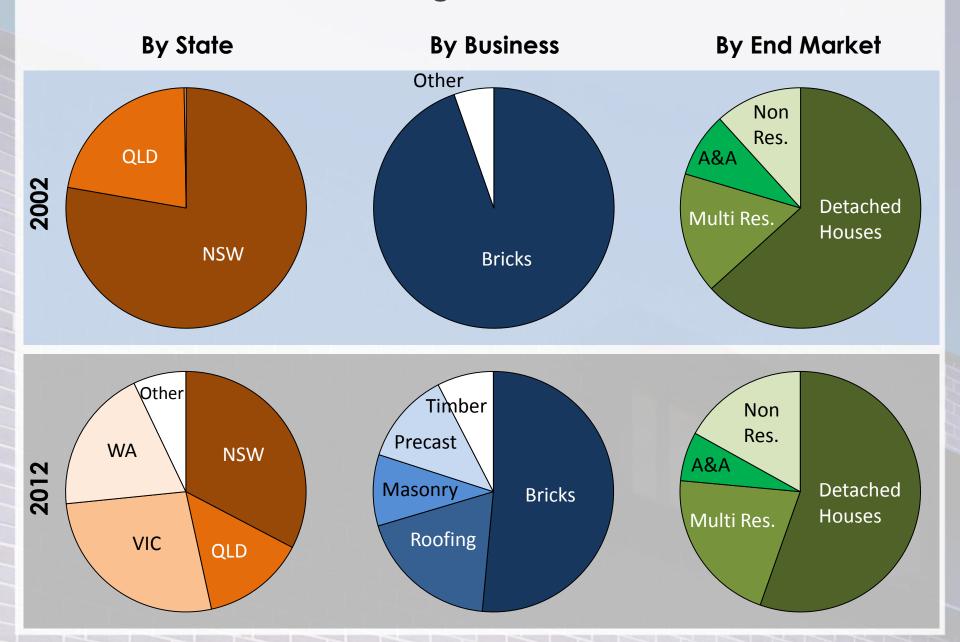
	FY 2011	FY 2012
"Stay in Business" capital expenditure	\$19.1m	\$14.3m
Growth capital items	\$15.7m	\$13.8m
Building Products total	\$34.8m	\$28.1m
Depreciation and amortisation	\$26.6m	\$24.8m
Land and Development & rehabilitation	\$0.9m	\$0.8m
Business acquisitions	\$17.1m	\$19.9m



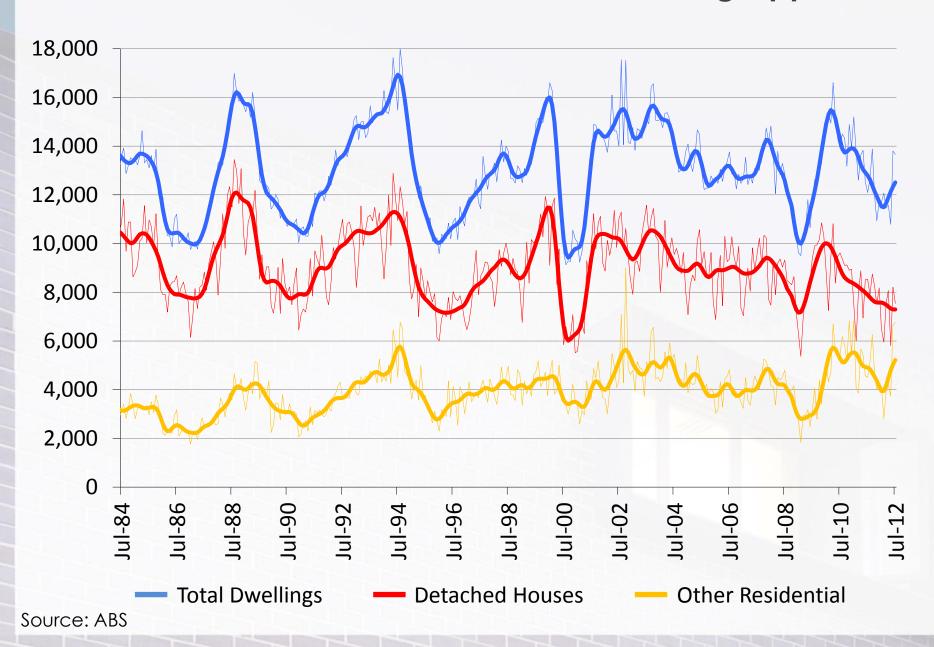
## **Building Products Result**

	FY 2011	FY 2012	% Change
Sales revenue	\$604.9m	\$547.6m	(9.4)
Like for Like sales revenue	\$604.9m	\$536.0m	(11.4)
EBITDA	\$68.6m	\$53.3m	(22.3)
Depreciation	\$26.6m	\$24.8m	6.8
EBIT <sup>1</sup>	\$42.0m	\$28.5m	(32.1)
EBITDA to sales	11.3%	9.7%	(1.6)
EBIT to sales	6.9%	5.2%	(1.7)

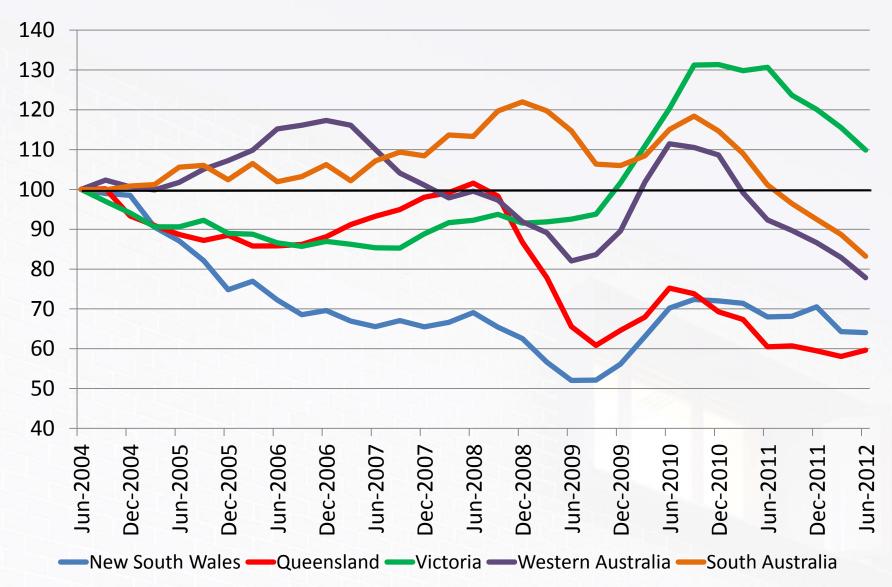
#### **Building Products Revenue Breakdown**



#### **Annualised Australian Dwelling Approvals**

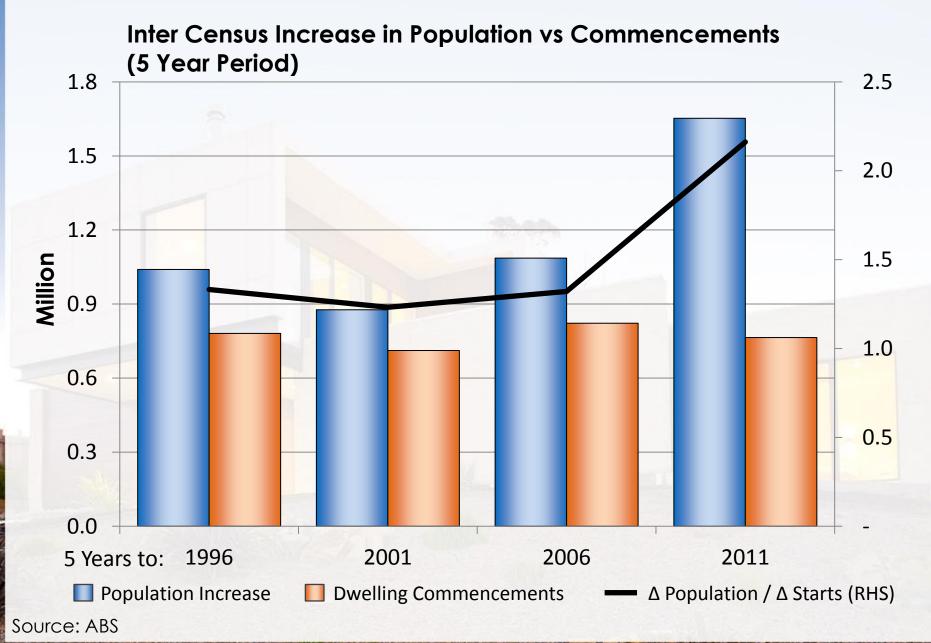


# Annualised Dwelling Starts By State Indexed to 100 at June 2004



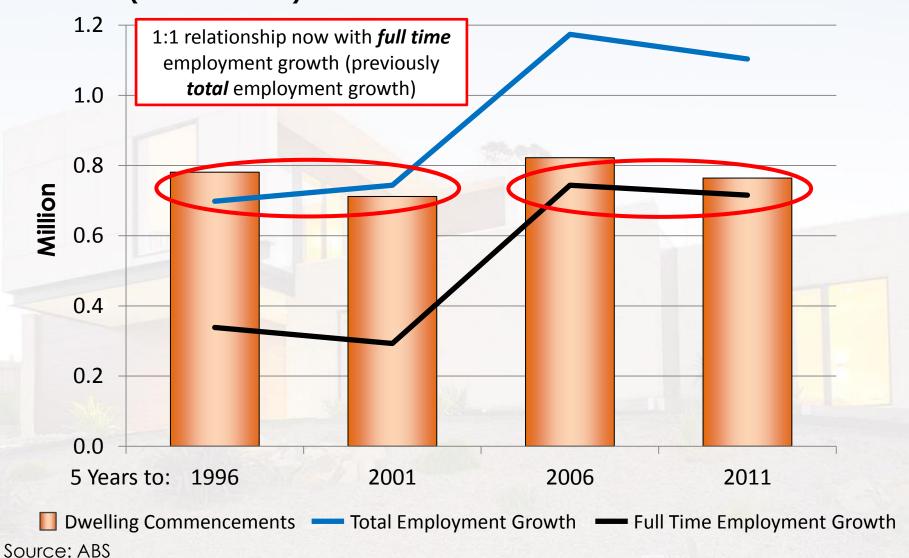
Source: ABS

#### Population and Housing Activity

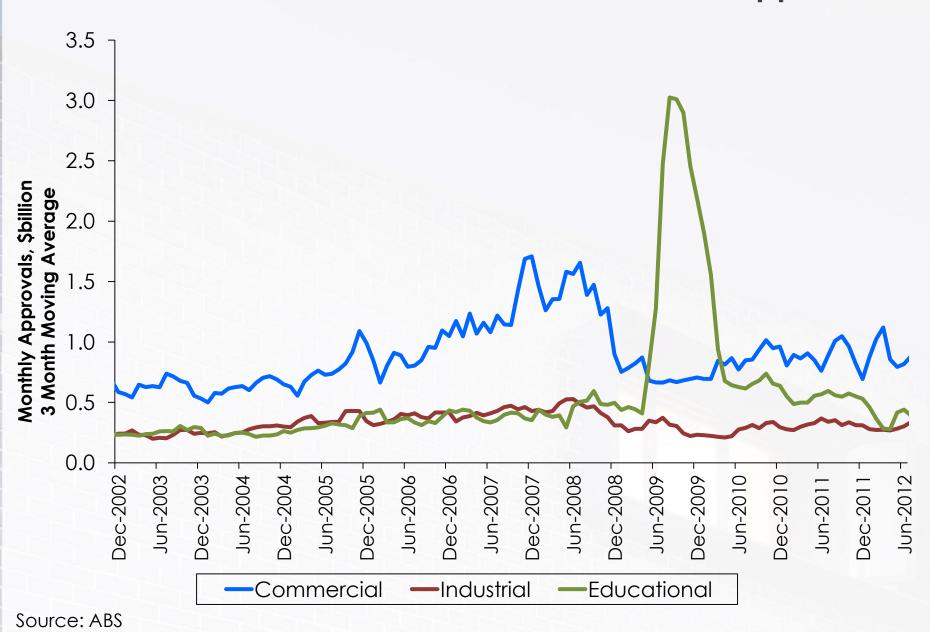


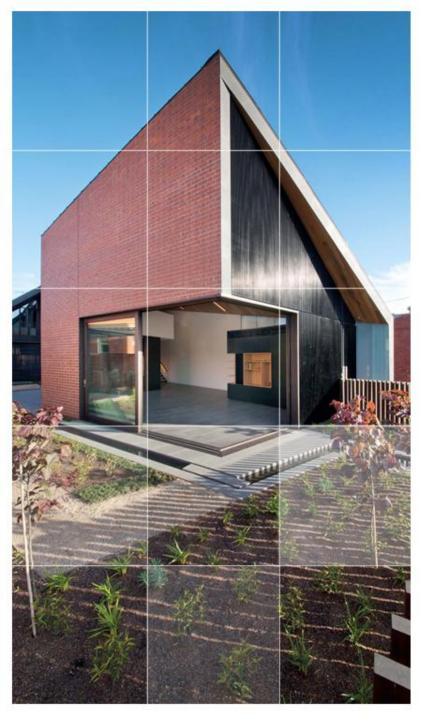
#### **Employment and Housing Activity**

# Inter Census Increase in Employment vs Commencements (5 Year Period)



#### Non Residential Approvals





#### Austral Bricks™

- Earnings lower, as market conditions continued to deteriorate
- Sales revenue of \$281 million, down
   14.8%
- Margins impacted by higher input prices and extended shutdowns
- Significant restructuring activities completed in Victoria, Queensland, Western Australia and New South Wales
- Benefits from restructuring evident but more to flow through

### Update on Austral Bricks Restructuring Activities

Division	Restructuring Activities	Status
Austral Bricks New South Wales	<ul> <li>One kiln at Horsley Park Plant 3 placed on standby</li> <li>Rationalisation of sales and distribution</li> </ul>	<b>√</b>
Austral Bricks Victoria	<ul> <li>Rationalisation of 7 old kilns on three sites to two state of the art kilns at Wollert</li> <li>Commissioning almost complete</li> <li>Grinding mill fire delayed completion</li> </ul>	<b>√</b>
Austral Bricks Queensland	<ul> <li>Rationalisation to one site at Rochedale</li> <li>One kiln on standby at Rochedale</li> <li>Planning underway for plant refit</li> <li>Redeveloping Riverview site</li> </ul>	✓
Austral Bricks Western Australia	<ul> <li>Cardup plant closed</li> <li>Volume transferred to more modern Malaga plant</li> </ul>	✓

#### Energy and Greenhouse Gas Reduction Strategy

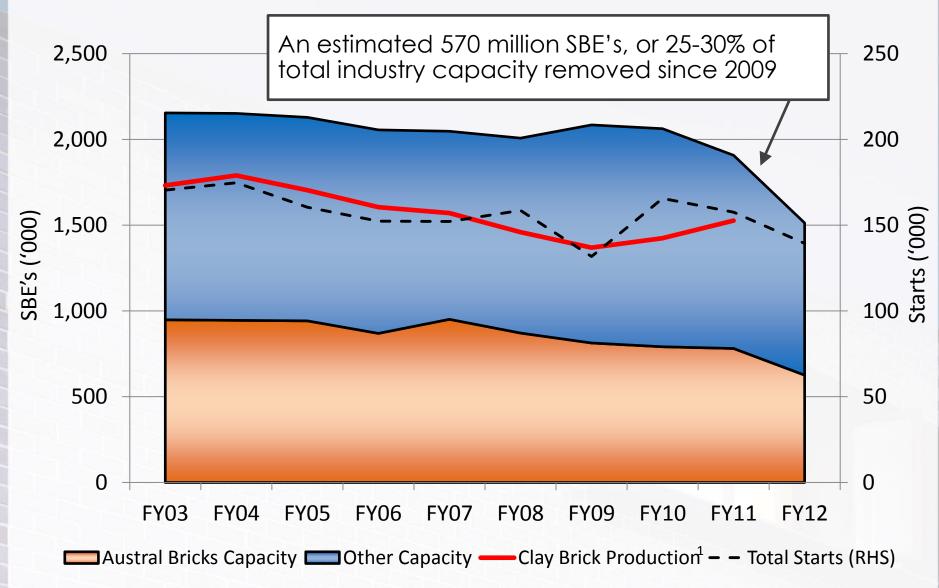








#### **Brick Industry Capacity Reduction**



1. Brick production sourced from ABS. Latest full year data available to June 2011.

#### Renaissance of Face Brick







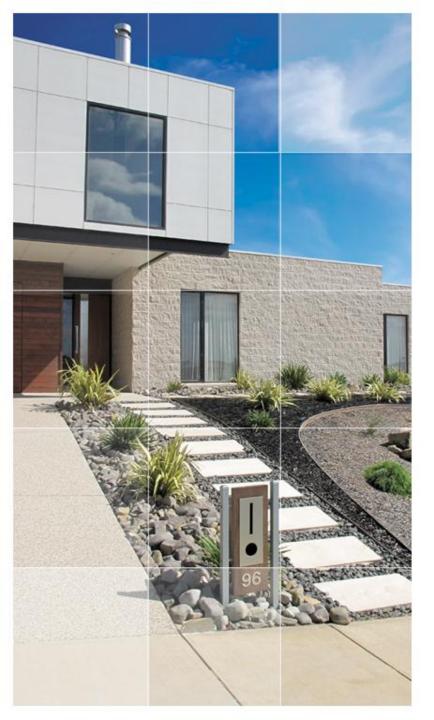
#### Bristile Roofing™

- Earnings down on the East Coast in line with market activity declines
- Improved result in Western Australia following restructuring of plant operations in the first half
- Sales revenue of \$104 million, down
   15.7%
- The exit of a major competitor in Queensland provided a significant boost to sales in the final months of the year
- Exclusive agreement for supply of La
   Escandella tiles in Australia and NZ



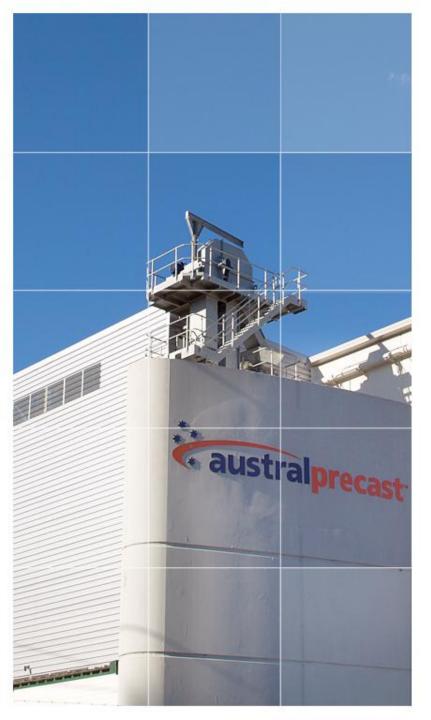
# La Escandella Distribution Agreement

- Based in Spain, La Escandella are one of the world's largest manufacturers of terracotta
   roof tile
- The distribution agreement reenforces an existing relationship
- Compliment locally manufactured concrete tiles on the East Coast
- Transition to full import model on the West Coast



#### Austral Masonry™

- Sales Revenue down 3.3%, to \$53.4
   million
- Volumes declined in the second half as wet weather impacted deliveries along the East Coast
- Solid contribution from the acquired
   Cairns operation
- Continued range expansion with new retaining wall products



#### Austral Precast™

- Delivered another increase in earnings
- Sales revenue up 20.3% to \$68.1 million
- Installation of a batching plant at Wetherill Park nearing completion, allowing the consolidation of operations
- Integration of acquired Queensland business proceeding to plan following relocation to new site
- Significantly improved result in Western

  Australia following plant upgrade in the prior year



#### Auswest Timbers™

- Domestic earnings up on the prior year,
   however export earnings were down
- Sales revenue up 12.4% to \$40.6 million, due in part to the acquisition of Western Australian Jarrah assets in December 2011
- Increased working capital due to requirement to re-build feedstock levels in the acquired businesses
- Fire at Deanmill in August resulting in extended shutdown
- Uncertainty over Victorian log license



#### **Building Products Outlook**

- Forward indicators suggests that we are close to the bottom of the residential building cycle, assuming no external shocks
- The recovery in building activity is likely to be patchy over the next twelve months
  - Weak full-time employment growth
  - Low consumer confidence
  - Varying state government policies
- Brickworks anticipates a total of around 140,000 residential commencements for the year ending 31 July 2013
- Increased activity in New South Wales and Western Australia likely to be offset by continuing declines in Victoria.
- Focused on improving earnings with existing resources



# **Land & Development EBIT**

\$ millions	FY 2011	FY 2012	% Change
Property Trust	12.5	19.6	56.8%
Land Sales	16.3	0.7	(95.7%)
Waste	2.5	2.5	0.0%
Property Admin <sup>(1)</sup>	(2.1)	(3.8)	(81.0%)
Total	29.2	19.0	(34.9%)

<sup>1.</sup> Property administration includes the holding costs of surplus land

# **Industrial Property Trust EBIT**

\$ millions (BKW share)	FY 2011	FY 2012	% Change
Rent	7.1	9.0	26.8%
Revaluation of established properties	4.7	5.3	12.8%
Revaluation on completion of new properties		4.5	N/A
Sales of vacant lots	0.7	0.8	14.3%
Total	12.5	19.6	56.8%

# **Industrial Property Trust Value**

(\$ millions)	FY 2011	FY 2012	% Change
Leased properties	445.8	518.4	16.3%
Land to be developed	165.6	137.0	(17.3%)
Total	611.4	655.4	7.2%
Less borrowings	243.5	286.4	17.6%
Net trust assets (100%)	367.9	369.0	0.3%
Brickworks equity (50%)	184.0	184.5	0.3%
Return	11.7%	12.3%	0.7%

### **Industrial Property Trust Assets**

Tenant / Asset	Location	Asset Value	Revaluation Profit	GLA (m²)	Gross Rental p.a.	WALE (yrs)	Cap. Rate
Coles CDC	Eastern Ck	\$139m	\$0.2m	43,070	\$11.1m	10.4	8.0%
Toll	Eastern Ck	\$35.5m		16,761	\$3.0m	5.2	8.2%
Capicure	Eastern Ck	\$24m		16,809	\$2.3m	2.0	8.5%
Southridge	Eastern Ck	\$34.6m	\$0.6m	24,357	\$2.9m	2.6	8.5%
Linfox	Erskine Park	\$72m	\$5.9m	51,323	\$5.9m	9.4	8.0%
Ubeeco	Erskine Park	\$16m		10,865	\$1.3m	7.2	8.0%
Kimberly Clark	Erskine Park	\$60.3m	\$1.0m	45,853	\$4.7m	11	7.8%
Woolworths	Erskine Park	\$73m	\$2.0m	52,888	\$5.7m	11	7.8%
Wacol	Wacol, QLD	\$10.3m		10,384	\$1.1m*	6.9	8.5%
DHL Transport	Oakdale	\$18.4m	\$0.9m	10,390	\$1.5m	9	8.3%
DHL J & J	Oakdale	\$35.3m		26,161	\$2.8m	9.3	8.0%
Total	- take	\$518.4m	\$10.6m	308,861	\$42.3m	7.6	

<sup>\*</sup> Includes hardstand rent on adjoining land

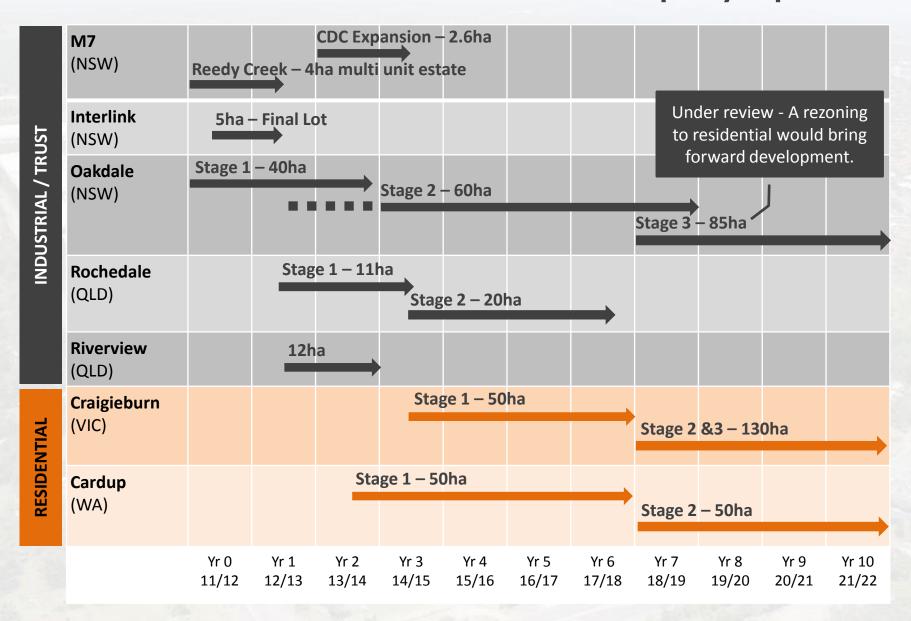
### **Land Holdings**

Operational Land <sup>(1)</sup>	Gross Land Area	Book Value	Most Recent Valuation
NSW	465ha	\$52m	\$166m
VIC	567ha	\$22m	\$24m
QLD	747ha	\$20m	\$28m
WA	1,792ha	\$34m	\$117m
SA & TAS	272ha	\$7m	\$13m
Total	3,843ha	\$135m	\$348m

Development Land	Gross Land Area	Development Area	Book Value	Current Value	Potential Value <sup>(2)</sup>
NSW	300ha	182ha	\$25m	\$81m	\$137m
VIC	369ha	233ha	\$28m	\$28m	\$147m
QLD	169ha	130ha	\$4m	\$22m	\$34m
WA	187ha	90ha	\$5m	\$5m	\$21m
SA & TAS	44ha	44ha	\$1m	\$1m	\$1m
Total	1,069ha	679ha	\$63m	\$137m	\$340m

- 1. In additional to operational land values shown, book value of buildings is \$78 million
- 2. Potential value assumes future land value if rezoned and rehabilitated but does not include development profit to BKW

#### **Property Pipeline**



### Land & Development Outlook

- Demand for new site developments is improving from a weak base across the broader market
- Rental returns from the Property Trust to increase as development work is completed
- Land sales are expected to increase in the next twelve months with sales into the Property Trust and to third parties
- Rezoning work continuing on Craigieburn in Victoria,
   Oakdale in New South Wales, Rochedale in Queensland and Cardup in Western Australia



### Washington H. Soul Pattinson (ASX: SOL)

#### **Annual Shareholder Return**



- All Ords Accumulation index

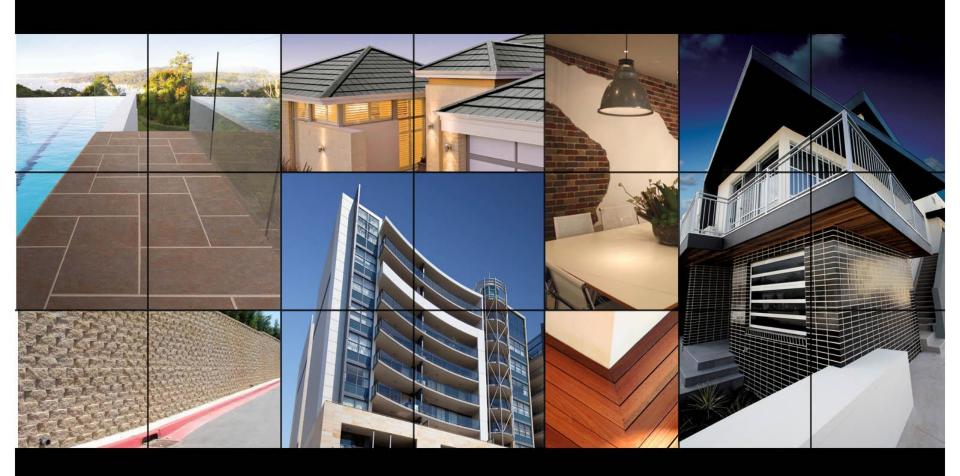
- BKW owns 42.72% of WHSP
- Normalised EBIT contribution of \$66.6 million, up marginally on the prior year
- Value of the BKW stake at 31 July 2012 was \$1.345 billion
- Brickworks received \$42.9 million fully franked dividends during the year



#### **Brickworks Group Outlook**

- Building Products earnings expected to recover in FY2013, following completion of internal restructuring activities
- In the medium term, industry rationalisation and improvements in building activity will assist
- Land and Development earnings expected to increase, with a strong pipeline of potential land sales and continued growth of the Property Trust
- Investments should continue to deliver stable earnings

# **QUESTIONS?**





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