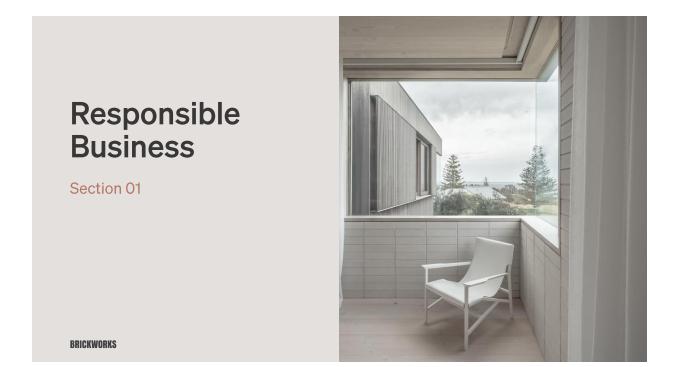


Today		
Agenda	Responsible Business	01
	Asset Growth & Shareholder Returns	02
	1H23 Highlights	03
	Property & Investments	04
	Building Products	05
	Financials	06
	Outlook	07
	Questions	08
BRICKWORKS		



Responsible Business

Brickworks is committed to responsible business across a range of key areas



Delivering on Sustainability & Responsible Business

- Sustained decrease in workplace injuries
- Track record of emissions reduction
- Sustainable property development
- Increasing workplace diversity
- Long-standing partnership with Children's Cancer Institute

BRICKWORKS BKW 1H2023 Results 23.03.2023

2

Safety

A sustained decrease in workplace injuries has been achieved

- Overall, the reportable injury rate decreased to 10.3 in 1H23, down from 11.7 (in FY22)
 - Improvements recorded in both Australia and North America
 - North American injury rates now comparable to Australia
- Sustained decrease in injury rates over many vears
- Three lost time injuries during the half (1 in Australia, 2 in North America)

Total Reportable Injury Frequency Rate Injuries per million work hours



BRICKWORKS

BKW 1H2023 Results

23.03.2023

DUICKMOUKS

Environment (Building Products)

Brickworks has a track record of emissions reduction

- · Clay bricks are a naturally sustainable product
- 42% reduction in carbon dioxide emissions across Australian operations since FY06 (base year)
- Continued investment in new plants to improve energy efficiency
- 12%+ bioenergy in manufacturing in Australia
- Investigating the feasibility of developing biogas facilities at our brick plants

Clay Bricks - Sustainability Features Thermal mass Low maintenance Fire-resistant Long service life Non-toxic Recyclable / Re-used BKW 1H2023 Results 23.03.2023 6

Environment (Property)Together with our JV partner Goodman, we aim to be world leaders in sustainable industrial property design and development

- Our industrial property estates incorporate sustainable design initiatives such as:
 - Solar PV
 - LED lighting
 - Translucent roof sheeting
 - Energy and water monitoring
 - Drought resistant landscaping
 - Rainwater harvesting with smart irrigation systems
 - Water sensitive urban design
 - Electric vehicle charging stations
- The latest development at Oakdale West includes 11.6MW of solar already committed (equivalent to the environmental saving of taking approximately 7,500 cars off the road)

BRICKWORKS

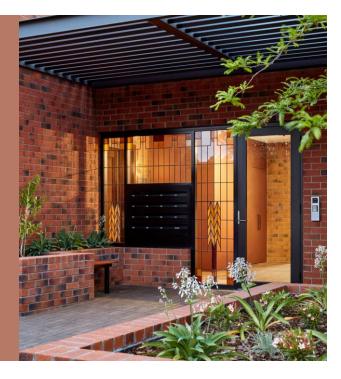
BKW 1H2023 Results

23.03.2023



Asset Growth & Shareholder Returns

Section 02

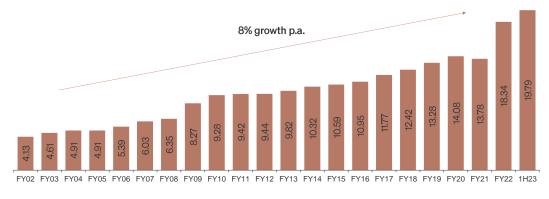


Asset Growth - Net Assets Per Share

Brickworks NTA per share has increased at 8% per annum over the last 20 years

Net Tangible Assets Per Share (\$)

- · Balance sheet measure
- · Does not take into account underlying growth in land value (outside the Property Trusts) or WHSP market value

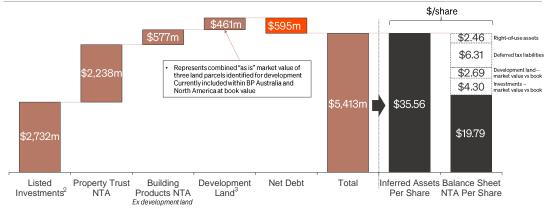


BRICKWORKS BKW 1H2023 Results 23.03.2023

Asset Growth - Inferred Asset Backing

Brickworks' current inferred gross asset backing is over \$35 per share

Inferred Asset Value¹ (31 Jan 23)



23.03.2023 **BRICKWORKS** BKW 1H2023 Results

^{1.} Asset values as at 31 Jan 2023. Building Products NTA includes AASB 16 (Leases) right-of-use assets 2. Includes SOL and FBR shareholding at market price 31 Jan 23 3. "Development Land" comprises three sites identified for development, currently held at book value within Building Products. Based on independent market valuations, these sites have a combined "as-is" value of \$0.461 billion and a "rezoned" value of \$0.966 billion.

Asset Growth - Review of Past 5 Years

The last five years has been a period of transformation for Brickworks, with gross assets (on balance sheet) doubling to more than \$6 billion

Major Achievements and Initiatives Since FY2018

Building Products

- International expansion, with the creation of Building Products North America
- Major capital investment program (Australia and North America)
- · Portfolio refinement and optimisation (acquisitions, growth investment and asset sales)

Property

- Fast-tracked land releases and development of industrial facilities in response to market trends and strong customer demand
- · Creation of Brickworks Manufacturing Trust
- \$1.7 billion increase in net property trust assets (since 31 Jul 2018)

Investments

- SOL acquisition of Milton to create Australia's leading diversified investment company (Brickworks retains position as the largest shareholder)
- Strategic stake established in FBR, with Brickworks now the largest shareholder

Over the past five years, Brickworks gross assets (on balance sheet) have doubled to more than \$6 billion

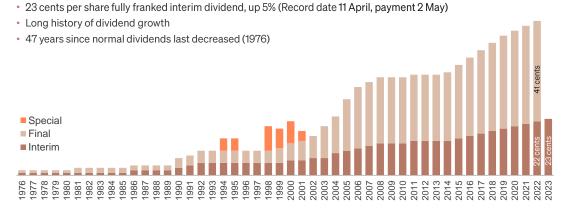
BRICKWORKS BKW 1H2023 Results 23.03.2023 11

Dividends

Brickworks' normal dividend has been maintained or increased since 1976

Brickworks Dividend History

Cents per share

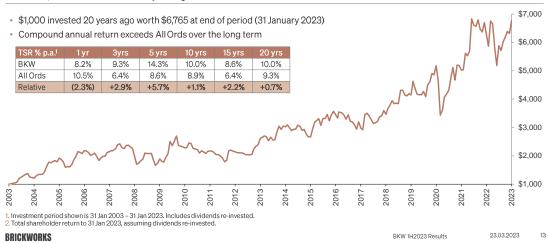


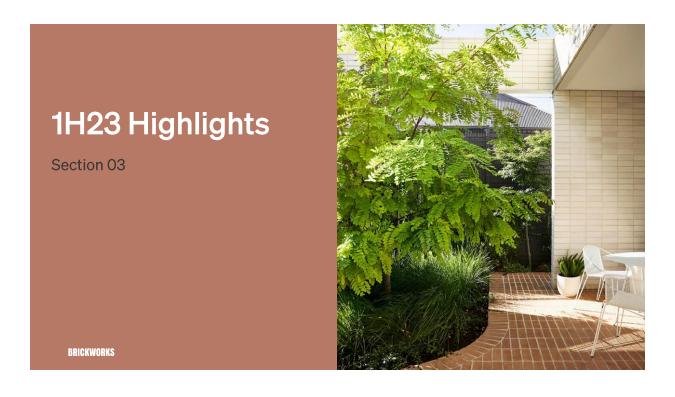
BRICKWORKS BKW 1H2023 Results 23.03.2023 1

Shareholder Returns

Brickworks has created significant shareholder value over the long term

Value of \$1,000 invested in 2003 (20 years ago)1





1H23 Overview

Record Half Year Underlying NPAT \$410m, up 24%

1H23 has been another period of strong asset growth for Brickworks and record underlying earnings was achieved across our diversified portfolio of attractive assets Value of Property Trusts up by \$484m & strong development pipeline in place

Brickworks' share of WHSP market value up \$285m

Major capital program across Building Products nearing completion, headlined by new brick plant in Western Sydney

Gearing (net debt / equity) of 17%

BRICKWORKS BKW 1H2023 Results 23.03.2023 15

1H23 Financial Highlights

\$607^m

EBITDA ↑ 25%

(continuing operations)

BRICKWORKS

269 cents

Underlying EPS ↑ 24% (continuing operations)

\$410^m

Underlying profit ↑ 24%

(continuing operations)

\$19.79

NTA Per Share ↑ 8%

Vs 31 July 2022

\$354^m

Statutory profit √ 38%

23 cents

Interim Dividend ↑5%

fully franked

BKW 1H2023 Results

23.03.2023

16

Divisional Overview

Brickworks has a diversified portfolio of attractive assets across four divisions

Property

Joint Venture Industrial & Manufacturing Property Trusts with Goodman Group

Goodman Group

Investments

26.1% interest in SOL 19.1% interest in FBR¹



Building Products Australia

Australia's leading brickmaker + strong positions in other building products



Building Products North America

Leading brickmaker in Midwest and Northeast USA



1. Following the end of the period, FBR Limited completed a share placement, diluting Brickworks shareholding to approximately 18% and the period of the p

BRICKWORKS

BKW 1H2023 Results

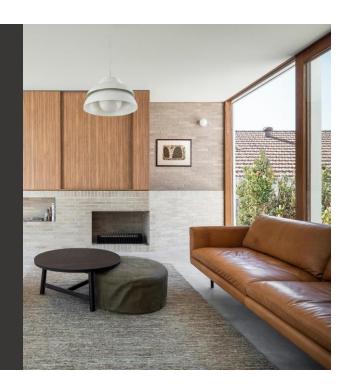
23.03.2023

17

Property & Investments

Section 04





Property – Overview Brickworks hold a vast portfolio of property assets with significant growth potential

Joint Venture Property Trusts

Industrial Trust



- \$2.020 billion BKW net asset value
- Prime industrial / logistics, tenanted by third party customers
- · Estates across Sydney and Brisbane
- Development land held within Trust provides significant further growth

BKW Manufacturing Trust



- \$218 million BKW net asset value
- Manufacturing sites, tenanted by Brickworks subsidiaries
- · Properties located across Australia
- · Some opportunities to develop sites to improve utilisation

Brickworks 100% ownership

Operational + Surplus Land



- · Significant additional value
- Key development sites include:
 - Horsley Park (NSW)
 - Craigieburn (VIC)
 - Mid-Atlantic (PA, USA)

BRICKWORKS

BKW 1H2023 Results

23.03.2023

Property - 1H23 Highlights

EBIT↑ 26%

+47%

Increase in net trust income, to \$25 million

\$301m Sale of Oakdale East Stage 2

Increase in value of net **Property Trust assets**

>1 million m²

Leased area within Industrial JV Trust, following completion of new facilities at Oakdale West

21%

Gearing within Property Trusts, down from 24%

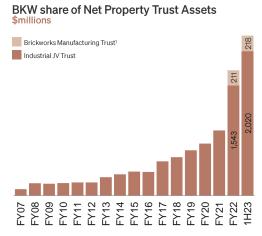
BRICKWORKS

BKW 1H2023 Results

23.03.2023

Property Trust Asset Value
The net value of Brickworks' share of Property Trust assets increased by \$484 million during the half

HALF ENDED JAN (\$M)	FY22	1H23	CHANGE
Leased properties	3,763	4,907	30%
Land under development	867	772	(11%)
Total Property Trust assets	4,630	5,679	23%
Borrowings	(1,123)	(1,204)	7%
Net Property Trust assets	3,507	4,476	28%
BKW 50% share	1,754	2,238	28%
Gearing	24%	21%	(13%)



^{1.} During the period, the Brickworks Manufacturing Trust capitalised stamp duty costs, resulting in an increase in assets

BRICKWORKS

BKW 1H2023 Results

23.03.2023



Property Trust Net Rental Income – Future Growth (5-year outlook)

There is a considerable opportunity to increase rental income from the Property Trusts over the coming years

- Current annualised rent is \$178 million
 - Exceeds run-rate achieved in 1H23 due to completion of facilities late in period (\$32 million p.a.)
- · Future annualised rent is expected to be \$275m+ (within circa 5 years)
 - Balance of Oakdale West (\$20-25 million)
 - Oakdale East (\$40-45 million)
 - Mark-to-market rent upon lease renewals (\$35-40 million)
 - **Brickworks Manufacturing Trust** opportunities
- Further growth provided by additional properties sold into Trust
- 1. Forecasts assume net rent of \$160/m² and capitalisation rate of 4%

INDICATIVE Opportunities 35-40 being considered to better utilise some sites within the BKW Mark-to-market rental uplift opportunity on existing leased assets upon lease renewal / review Includes facilities completed during 1H23 (gross rent \$32 40-45 Manufacturing Trust Over 260,000m² of million) 142,000m² of GLA to be developed GLA will be built 275+ out over the next 5 years (some already pre-committed) 178 Oakdale West Balance Rental Mark to Manufacturing Potential Future Market Trust Rent Current Rent Oakdale East Leased Asset Value¹ \$4.9 +\$0.5-0.6 +\$1.0-1.1 \$6.4-6.6 Nil TRD billior

BKW 1H2023 Results

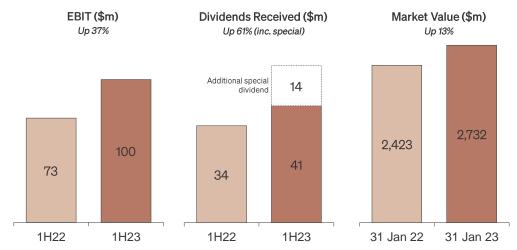
23.03.2023

Potential Growth of Property Trust Net Rent1

BRICKWORKS

Investments – 1H23 Result¹

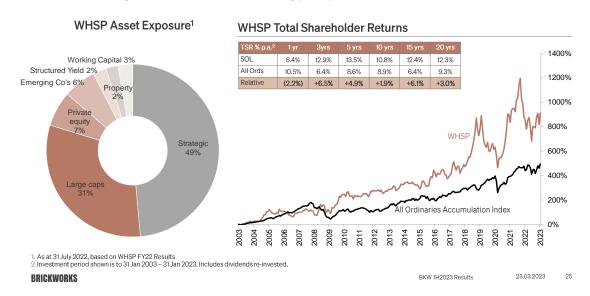
Investments delivered higher earnings and dividends in 1H23, and also increased in market value

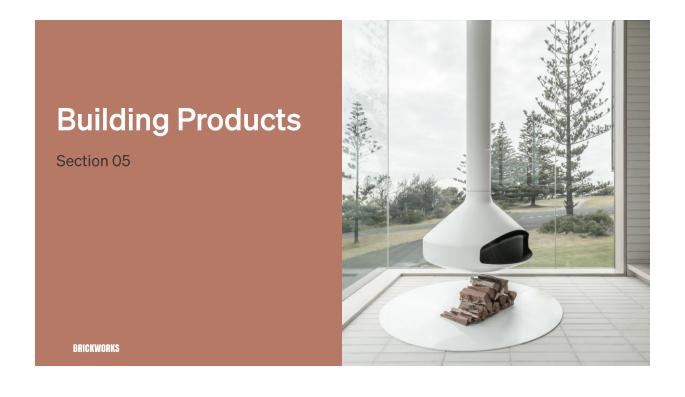


1. The majority of the FBR stake was acquired during 1H23. As such, 1H23 includes the SOL and FBR holdings, whereas 1H22 only includes SOL

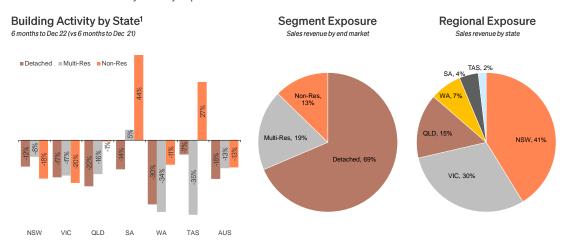
23.03.2023 **BRICKWORKS** BKW 1H2023 Results

Investments - Major Shareholder in WHSP (ASX:SOL) Brickworks is the largest shareholder in Australia's leading publicly listed investment house





Building Products Australia Overview of Market Activity and Key Exposure



1. Detached House and Multi-Residential Commencements. Non-Residential value of work done. Source: BIS Oxford Economics Dec 2022 forecast. Data shown for NSW also includes ACT, to align with Brickworks' sales regions.

BRICKWORKS BKW 1H2023 Results 23.03.2023

Building Products Australia 1H23 Result

Building Products Australia EBITDA was down by 6%

- · Sales resilient, despite the decline in commencements
- · Earnings and margin decrease primarily driven by a decline in Bristile Roofing and Austral Bricks WA
 - Most other businesses recorded improved earnings
- Additional -\$2 million EBIT impact (vs the prior period) following the launch of the Brickworks Manufacturing Trust

HALF ENDED JAN (\$M)	1H22	1H23	CHANGE
Revenue	328	364	11%
EBITDA	53	50	(6%)
EBIT	28	25	(9%)
EBITDA margin	16%	14%	(15%)

23.03.2023 **BRICKWORKS** BKW 1H2023 Results

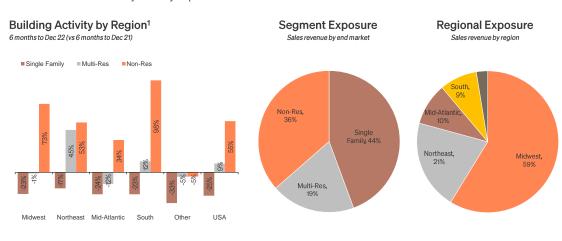
Business Unit Performance

- · Austral Bricks earnings and revenue increased
 - Uplift in NSW and VIC partially offset by SA and WA
 - Completion of new plant at Horsley Park in 2H23 (and Plant 3 to close)
 - Production reduced to one plant in WA
 - Advanced Cladding Systems launched
- · Concrete Products earnings and revenue increased
 - New Oakdale East masonry plant fully commissioned
 - Concrete sleeper sales growing strongly
 - Strong earnings momentum in Southern Cross Cement
- · Bristile Roofing earnings and revenue lower
 - Trade shortages impacting installation
 - Premium imported tile sales lower

BRICKWORKS



Building Products North America Overview of Market Activity and Key Exposure



 $1. \ \ \, \text{Single Family and Multi-Residential Commencements. Non-Residential value of work done. Source: Dodge \ Data \& \ Analytics$

23.03.2023 **BRICKWORKS** BKW 1H2023 Results

Building Products North America – 1H23 Result¹

Building Products North America EBITDA increased, despite continued supply chain issues

- Strong revenue growth continues
 - Increased sales through retail network
 - Increased sales to the multi-residential segment
- · Margins continue to be impacted by supply chain issues
 - Labour constraints and staffing issues
 - Transportation costs
- · Higher proportion of sales into the lower margin residential segment

HALF ENDED JAN (AU \$M)	1H22 ²	1H23	CHANGE
Revenue (\$AU)	187	220	18%
EBITDA (\$AU)	12	14	16%
EBIT (\$AU)	1	1	-
BP EBITDA margin ³	6%	7%	5%

An average exchange rate of 1AUD=0.67 USD has been used to convert earnings in 1H23 (1AUD=0.73 USD in 1H22)
 1H22 earnings include a \$1 million contribution from property sales (nil contribution from property sales in 1H23)
 Property sales earnings removed to calculate Building Products EBITDA margin

BRICKWORKS

BKW 1H2023 Results

23.03.2023

BP North America - Achievements

- · Plant rationalisation and upgrades, in line with strategy
 - Extensive upgrades to Adel and Sergeant Bluff
 - Handmades consolidated at Mid-Atlantic and Pittsburgh
- Retail store network unified under one brand "Brickworks
- Strategic entry into UK market via supply agreement executed with Brickability PLC
 - Attractive brick market, dependent on imports to meet domestic demand
 - Ten-year supply agreement includes a minimum purchase quantity of 10 million bricks per year



BRICKWORKS

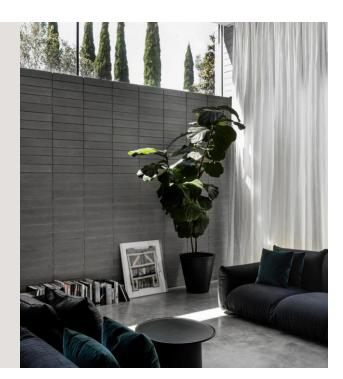
BKW 1H2021 Results

25.03.2021

Financials

Section 06

BRICKWORKS



Financials – 1H23 Overview

- Increase in Property, Investments and Building Products North America earnings partially offset by modest decline in Building Products Australia
- Borrowing costs significantly higher
- Underlying tax higher due primarily to the increase in Property earnings
- Significant items and discontinued operations decreased statutory NPAT by \$56 million

Total EBITDA	487	607	25%
Depreciation & amortisation	38	38	(3%
EBIT	450	569	26%
Borrowing costs	(9)	(23)	(159%
Underlying income tax	(111)	(136)	(23%
Underlying NPAT (from continuing operations)	331	410	24%
Significant items & discontinue items	ed 245	(56)	NA
Statutory NPAT	575	354	(38%

Financials - Significant items

- A non-cash impairment in relation to Austral Bricks Western Australia of \$32 million (post-tax)
- \$8 million plant relocation and commissioning
 - Oakdale East masonry plant
 - Horsley Park brick plant
- \$3 million restructuring and site closure costs, primarily relating to the Bellevue plant in Western Australia
- A \$2 million tax benefit arising from the carrying value of WHSP
- Significant items relating to Investments of -\$4 million
- · Other costs include acquisitions, legal and IT

RRIC	kwr	IRKS

TOTAL	(70)	21	(48)
Other costs	(3)	1	(2)
Significant items relating to Investments	(4)	-	(4)
Income tax arising from the carrying value of WHSP	-	2	2
Restructuring / site closures	(4)	1	(3)
Plant relocation / commissioning	(12)	4	(8)
Impairment of Austral Bricks WA	(46)	14	(32)
\$MILLION	GROSS	TAX	NET

Financials - Cash Flow Reconciliation

- · Decrease in operating cash flow
 - Increased working capital within Building Products
 - Plant commissioning expenses incurred
 - Higher interest costs
- Elevated capital expenditure of \$56 million for the period, primarily related to construction of the new brick plant in Sydney
 - Capital program now nearing completion
- · Dividend payments of \$62 million

575 38 1 (1) (725) (344) 215	354 38 51 (286) 1 (167) (42)
(1) (725) (344)	51 (286) 1 (167)
(1) (725) (344)	(286) 1 (167)
(725) (344)	1 (167)
(344)	(167)
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,
215	(40)
	(42)
330	112
(26)	(14)
(2)	(1)
63	46
(64)	-
(43)	(56)
(61)	(62)
	63 (64) (43)

Financials - Key Indicators

- Total shareholder's equity increased by \$271 million during the half, or \$1.71 per share
 - Reflects strong statutory profit, offset by dividend payments
- Net debt increased by \$102 million to \$595 million
- Gearing increased to 17%
 - Higher net debt partially offset by increased asset base
- Significant headroom within existing banking covenants

1. Based on annualised underlying NPAT from continuous operations (1H23 NPAT x 2)

BRICKWORKS

¢10.04		
\$18.34	\$19.79	8%
\$3,260m	\$3,531m	8%
\$21.48	\$23.19	8%
23%	23%	_
\$63m	\$46m	(27%)
\$493m	\$595m	(21%)
15%	17%	(11%)
35x	23x	(34%)
	\$21.48 23% \$63m \$493m	\$21.48 \$23.19 23% 23% \$63m \$46m \$493m \$595m 15% 17%

Outlook Section 07 BRICKWORKS

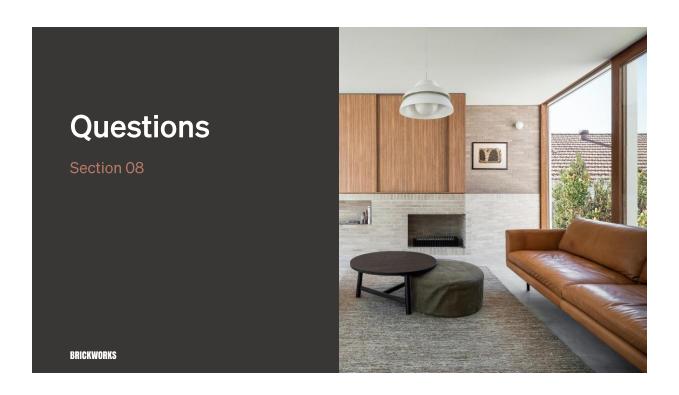
Outlook

BRICKWORKS

Group	 With a diversified portfolio of high-quality assets and low gearing, Brickworks is well placed to meet future challenges
Investments	History of long-term outperformance by WHSP expected to continue
Building Products	 Sales expected to remain resilient in 2H2023 due to existing pipeline of work A period of weaker demand is expected once the existing backlog of work is completed Likely to be more significant in Australia, where exposure to detached housing is greater Labour and trade availability issues are easing across most operations Prior period rationalisation activities and capital investments will improve production efficiency
Property	 Strong development pipeline within the Industrial JV Trust (Oakdale West and Oakdale East 2) Significant growth in net rental income is forecast from the Property Trusts over the coming years Exploring opportunities to better utilise selected sites within the BKW Manufacturing Trust Continuing to evaluate the development potential of additional sites such as Mid-Atlantic (Pennsylvania) and Craigieburn (Victoria)

BKW 1H2023 Results

23.03.2023



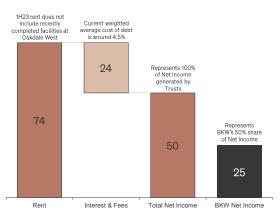
Supplementary Slides



BRICKWORKS

Property – 1H23 Result
Property delivered record half year EBIT of \$453 million

Reconciliation of 1H23 Net Trust Income



HALF ENDED JAN (\$M)	1H22	1H23	CHANGE
Net trust income	17	25	47%
Revaluations	228	113	(50%)
Development profit	115	54	(53%)
Property Trust	360	192	(47%)
Land sales	0	263	NA
Admin and other	(2)	(2)	-
Total	358	453	26%

BRICKWORKS 23.03.2023 BKW 1H2023 Results

Overview of Industrial JV Trust - Current Leased Assets

		Currently Leased				
Estate	Status	Asset Value (\$m)	Rent (\$m p.a.)	WALE (yrs)	Cap. Rate	GLA ¹ (000m ²)
M7 Hub (NSW)	Fully developed	270	10	2.5	4.0%	64
Interlink Park (NSW)	Fully developed	642	26	3.9	3.9%	192
Oak. Central (NSW)	Fully developed	920	32	3.4	4.0%	245
Oak. East Stage 1 (NSW)	Fully developed	176	6	9.9	3.8%	36
Oak. South (NSW)	Fully developed	674	23	6.4	3.6%	177
Rochedale (QLD)	Fully developed	382	16	9.5	4.1%	126
Oak. West (NSW)	Partially developed	1,407	47	15.5	3.5%	235
Industrial JV Trust		4,471	160	8.3	3.8%	1,078
BKW Manufacturing Trust	Selected BKW operational sites	436	18	15.6	5.0%	NA
Total		4,908	178	9.0	3.9%	NA

1. Gross lettable area

BRICKWORKS

BKW 1H2023 Results

23.03.2023

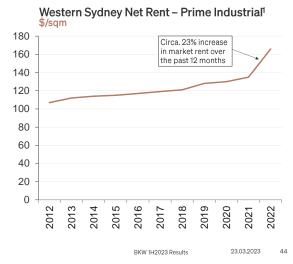
43

Industrial JV Trust - Current Rent vs Market

Market rent for industrial property has increased significantly over the past 12 months

- The industrial property market along the Eastern seaboard has seen significant rental growth due to lack of supply and strong demand
- Market rent for prime industrial property in Western Sydney has increased by 23% over the past 12 months
- The average rent achieved within the Industrial JV Trust is now estimated to be around 20-25% below market rent (equivalent to \$35-40/m²)
 - Due to existing leases with fixed or CPI linked increases
- There is a significant opportunity to benefit from rental uplift upon lease renewals / market reviews





100%-Owned Operational and Surplus Land – Development Sites

Brickworks retains 100% ownership of several development sites

332 hectares surplus to operational requirements, south of the Wollert factory site Subject to approxis, mixed use industrial and / or residential development may be possible over the medium term Craigieburn Site, VIC



BRICKWORKS BKW 1H2023 Results 23.03.2023

Investments - Major Shareholder in FBR

Brickworks is also the largest shareholder in FBR Limited

Investment in FBR Limited (ASX: FBR)

- Brickworks has made a strategic investment in FBR (ASX: FBR), increasing its holding to 19.1%1
- FBR is an ASX listed, Perth-based robotics company and creator of Hadrian X, the world's first fully automated end to end robotic bricklayer
- · Brickworks has maintained a long-term interest in FBR, since its original seed investment in 2006
- BKW sees a strong market opportunity for FBR's technology and will benefit from successful commercialisation
 - Addresses skills shortage / labour issues
 - Increases speed of bricklaying process
 - Increases demand for bricks (i.e. promotes double brick housing)

1. Following the end of the period, FBR Limited completed a share placement, diluting Brickworks shareholding to approximately 18%



23.03.2023 BRICKWORKS BKW 1H2023 Results

23

Debt Maturity and Metrics

- · Circa \$1 billion in debt facilities committed
 - Syndicated multi-currency facility ~\$741 million
 - Bilateral cash advance facility \$75 million
 - Institutional term loan facility \$185 million
- · Next maturity in FY25
- Net debt of \$595 million¹ at 31 Jan 2023:
 - Total drawn debt \$658 million
 - Offset by cash of \$63 million
- Significant headroom within existing covenants:
 - Gearing 13.5%1 (vs covenant <40%)
 - Interest cover 13.2x1 (vs covenant of >3.5x2)
 - Leverage ratio 1.5x¹ (vs covenant of <3.5x²)
- Gearing, interest cover and leverage ratio outlined here are based on the Group's banking covenant calculation (and differ from standard calculations used for these metrics, as quoted elsewhere in this report)
 Covenant only applies if gearing > 22.5%





Disclaimer

The Board has authorised the release of this announcement to the market

IMPORTANT: The information in this document has been provided to you for information only by Brickworks Limited ("BKW") and is subject to change without notice. Nothing contained in this document constitutes investment, legal, tax or other advice. The information in this does not take into account your investment objectives, financial situation or particular needs. Before making an investment decision, you should consider, with or without the assistance of a professional securities adviser, whether an investment in BKW is appropriate in the light of your particular investment needs, objectives and financial circumstances.

Nothing in this document should be considered a solicitation, offer or invitation to buy, subscribe for or sell any security in any jurisdiction. The distribution of this document outside Australia may be restricted by law. Persons who come into possession of this document who are not in Australia should seek advice on and observe any such restrictions. Any failure to comply with such restrictions may constitute a violation of applicablesecurities laws.

Neither this document nor any copy hereof may be transmitted in the United States of America ("US") or distributed, directly or indirectly, in the US or to any US person including (1) any US resident, (2) any partnership or corporation or other entity organised or incorporated under the laws of the US or any state thereof, (3) any trust of which any trustee is a US person, or (4) an agency or branch of a foreign entity located in the US.

By accepting this document you agree to be bound by these limitations. BKW has prepared this document based on information available to it. Although reasonable care has been taken to ensure that the facts stated and opinions given in this document are fair and accurate, the information provided in this document has not been independently verified. Accordingly, no representation or warranty, expressed or implied is made as to the reliability, fairness, accuracy, completeness or correctness of the information and opinions contained in this document. To the fullest extent permitted by law, none of BKW, its related bodies corporate, directors, employees or agents nor any other person accepts any liability for any loss whatsoever arising from any use of this document or its contents, or otherwise arising in connection therewith.

BRICKWORKS BKW 1H2023 Results 23.03.2023 49